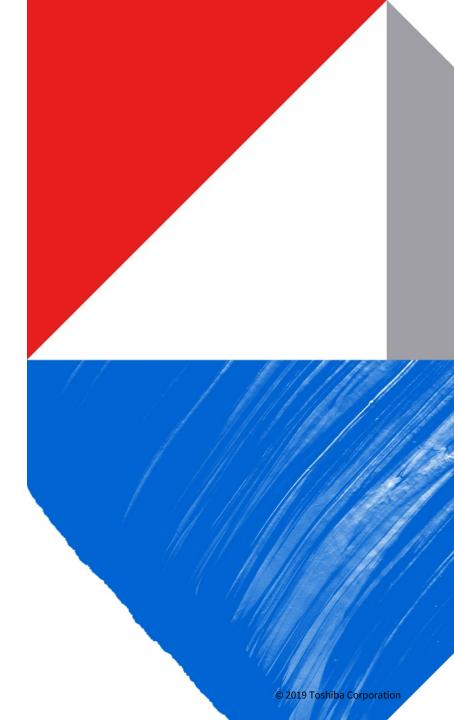
## **TOSHIBA**

# FY2019 Second Quarter Consolidated Business Results (First six months cumulative)

## Masayoshi Hirata

Representative Executive Officer and Corporate Executive Vice President Toshiba Corporation

November 13, 2019



### **Forward-looking Statements**

- This presentation contains forward-looking statements concerning future plans, strategies, and the performance of Toshiba Corporation (hereinafter "Toshiba" or "the Company") and its consolidated subsidiaries (hereinafter "Toshiba Group" or "the Group").
- These forward-looking statements are not historical facts; rather they are based on management's assumptions and beliefs in light of the economic, financial, and other data currently available.
- Since Toshiba Group promotes business in various market environments in many countries and regions, its activities are subject to a number of risks and uncertainties that, without limitation, relate to economic conditions, worldwide mega-competition in the electronics business, customer demand, foreign currency exchange rates, tax rules, regulations, and other factors. Toshiba therefore wishes to caution readers that actual results might differ from the expectations. Please refer to the annual securities report (*Yuukashoken houkokusho*) for FY2018 and the quarterly securities report (*Shihanki houkokusho*) for the second quarter of FY2019 (both issued in Japanese only) for detailed information on Toshiba Group's business risk.
- Toshiba Group's fiscal year (FY) runs from April 1 to March 31. H1 refers to the first six months (April–September); H2 refers to the latter six months (October–March); Q1 refers to the first quarter (April–June); Q2 refers to the second quarter (July–September); Q3 refers to the third quarter (October–December); and Q4 refers to the fourth quarter (January–March).
- All figures are consolidated totals for the first six months of FY2019, unless otherwise stated.
- Results in segments have been reclassified to reflect the current organizational structure as of April 1, 2019, unless otherwise stated.
- Since Toshiba is not involved in the management of Kioxia Holdings (Formerly "Toshiba Memory Holdings", and hereinafter "Kioxia") and is not provided any forecasted business results, Toshiba Group's forward-looking statements concerning financial conditions, results of operation and cash flow, do not include the impact of Kioxia.

Agenda

## **01** Overall Business Results

# **02** Business Results by Segment

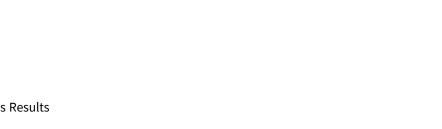
# **03** Supplementary Information

# 04 FY2019 Forecast





# **Overall Business Results**





## FY2019/H1 Income (Loss)/Cash Flow Items

#### Earnings power steadily improved due to restructuring and procurement reforms

FY2018/H1 FY2019/H1 Difference **Contributing Factors** (**⊅**):Better (**)**:Worse (**オ**) Infrastructure Systems & SL<sup>\*</sup>, Building SL, Retail & Printing SL, Digital SL Net sales 1,778.0 1,711.4 -66.6 (3) Energy Systems & SL, Electronic Devices & Storage SL, Others (Deconsolidation of PC business -79.4) -4% (1) Impact of exchange rate changes -13.0 Growth rate (**7**) Energy Systems & SL, Infrastructure Systems & SL, Building SL, Retail & Printing SL, Electronic Devices & Storage SL, Digital SL Operating income (loss) 52.1 +45.17.0 (N) Others +2.6% pt (>) Impact of exchange rate changes -3.2 ROS 0.4% 3.0% Income (loss) from () Loss from the transfer of LNG Business -89.2 continuing operations before Change in equity earnings from Kioxia -106.5 70.6 -112.2 -182.8income taxes and (FY2018/H1 Actual 45.2 → FY2019/H1 Actual -61.3) noncontrolling interests -1,033.3 due to the gain from discontinued operations including the gain from -1,227.2 () Net income (loss) 1,082.1 -145.1 the sale of the Memory business in FY2018/H1 Earnings (loss) per share attributable to shareholders 1,660.61 yen -283.95 yen -1,944.56 yen of the Company ( $\mathbf{Y}$ ) -1,458.3 due to the gain from the sale of the Memory business in FY2018/H1 -1,706.2 Free cash flows -142.1 1,564.1 Loss from the transfer of LNG Business -89.2

\* "SL": Solutions

FY2019 Second Quarter Consolidated Business Results

(Yen in billions, except earnings (loss) per share)

### FY2019/H1 Balance Sheet Items

(Yen in billions)

	2019/3E	2019/9E	Difference	(त):Better Contributing Factors (↘):Worse
Equity attributable to shareholders of the Company	1,456.7	1,057.0	-399.7 -(	<ul> <li>Net income (loss) -145.1</li> <li>Amount of share repurchase -240.9</li> </ul>
Shareholders' equity ratio	33.9%	28.8%	-5.1%pt	
Net interest-bearing debt <sup>*</sup> Net debt-to-equity ratio	-900.8 -62%	-322.9 -31%	<u>(</u> +577.9 +31%pt	<ul> <li>Free cash flows -142.1</li> <li>Amount of share repurchase -240.9</li> <li>Increase in operating lease liabilities due to change of accounting standard -155.2</li> <li>Payment of dividend, impact of exchange rate changes etc.</li> </ul>
Exchange rate(US\$) as of the period-end	111 yen	108 yen	-3 yen	

\* A negative in the Net interest bearing debt amounts indicates a net cash position, whereby cash and cash equivalents exceeds interest-bearing debt.

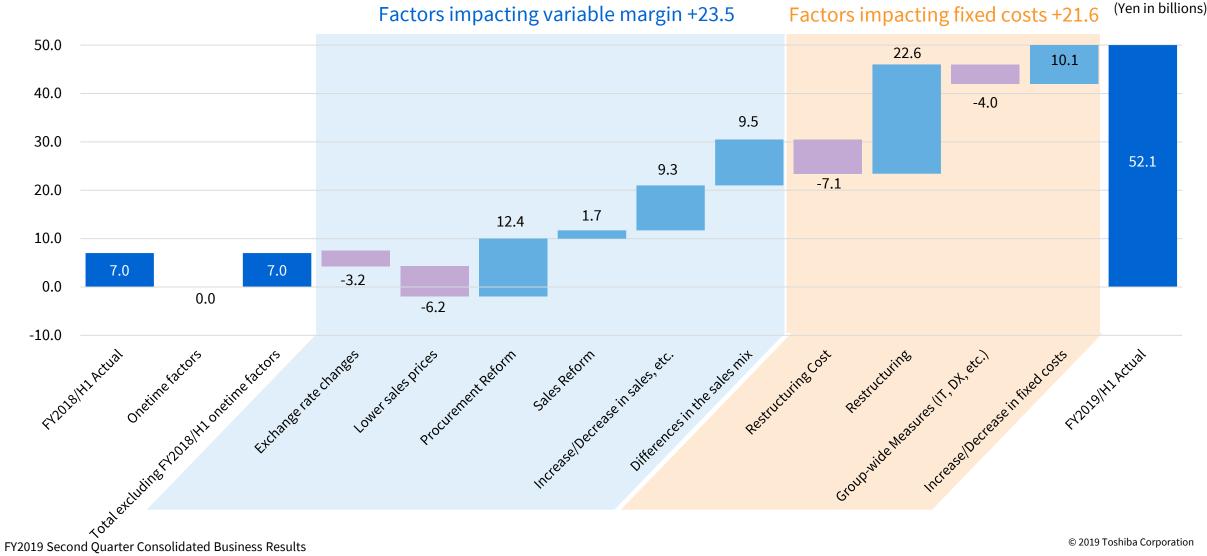
## FY2019/H1 Detailed Items

	FY2018/H1	FY2019/H1	Difference
Net sales	1,778.0	1,711.4	-66.6
Operating income (loss)	7.0	52.1	+45.1
Non-operating income (loss)	63.6	-164.3	-227.9
Income (loss) from continuing operations before income taxes and noncontrolling interests	70.6	-112.2	-182.8
Tax expenses	-20.4	-16.6	+3.8
Net income (loss) from continuing operations before noncontrolling interests	50.2	-128.8	-179.0
Net income (loss) from discontinued operations before noncontrolling interests	1,044.4	-	-1,044.4
Net income (loss) attributable to noncontrolling interests	-12.5	-16.3	-3.8
Net income (loss)	1,082.1	-145.1	-1,227.2
Earnings (loss) per share attributable to shareholders of the Company	1,660.61 yen	-283.95 yen	-1,944.56 yen
Free cash flows	1,564.1	-142.1	-1,706.2
	2019/3E	2019/9E	Difference
Equity attributable to shareholders of the Company	1,456.7	1,057.0	-399.7
Shareholders' equity ratio	33.9%	28.8%	-5.1%pt
Net assets	1,699.0	1,300.5	-398.5
Net interest-bearing debt	-900.8	-322.9	+577.9
Net debt-to-equity ratio	-62%	-31%	+31%pt
Exchange rate(US\$) as of the period-end	111 yen	108 yen	-3 yen

Yen in billions, except earnings (loss) per share)

#### Operating Income (Loss), FY2018/H1 to FY2019/H1 Analysis

#### YoY increase in operating income due to restructuring and procurement reform



## Non-operating Income (Loss) and Expenses

Lower non-operating income mainly due to the equity earnings from Kioxia and the transfer of LNG business

(Yen in billions)

	FY2018/H1	FY2019/H1	Difference		
Net financial income (loss)	-2.4	-0.6	+1.8		
Foreign exchange income (loss)	2.0	-3.2	-5.2		
Income (loss) on sale or disposal of fixed assets	-1.2	-1.1	+0.1		
Income (loss) on sale of securities	2.9	-0.2	-3.1		
Settlement costs of lawsuits	-4.4	-5.9	-1.5	*1 Change in equity earnings from Kioxia : -106.5	
Equity in earnings (losses) of affiliates	50.3	-58.7	<sup>*1</sup> -109.0	<ul> <li>(FY2018/H1 Actual 45.2 → FY2019/H1 Actual -61.3)</li> <li>*2 Gain from the transfer of Toshiba</li> </ul>	
Others	<sup>*2</sup> 16.4	<sup>*3</sup> -94.6	-111.0	General Hospital in previous fiscal year: 23.9 *3 Loss from the transfer of LNG	
Total	63.6	-164.3	-227.9	Business: -89.2	

• Toshiba is not involved in the management of Kioxia (formerly Toshiba Memory) and cannot comment on its business performance on its behalf. Accordingly, those details are not discussed herein.

#### **Free Cash Flows**

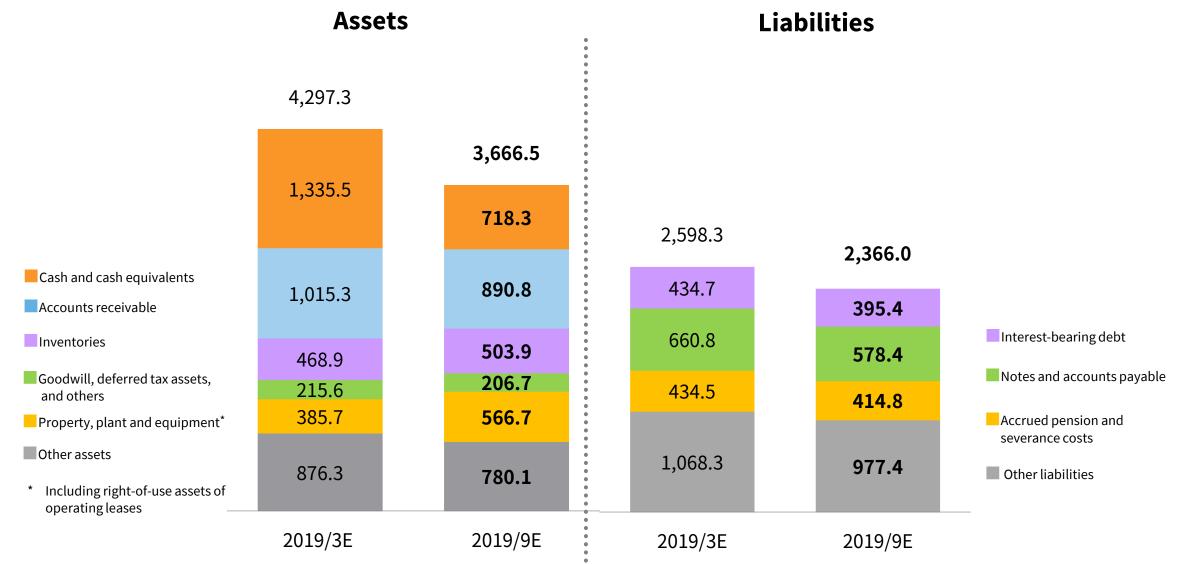
#### Excluding CF from the Memory business and other onetime factors, Operating CF steadily increased

				5.0	(Yen in billions)
		FY2018/H1	FY2019/H1	Difference	
	Cash flows from operating activities	199.2	-80.9	-280.1	
	Cash flows from investing activities	1,364.9	-61.2	-1,426.1	
	Free cash flows	1,564.1	-142.1	-1,706.2	
(Reference)					
Cash flows related to	Cash flows from operating activities	73.5	0.0	-73.5	
the Memory business *	Cash flows from investing activities	*1 1,393.3	0.0	-1,393.3	*1 Proceeds from sale, Capital expenditure
	Free cash flows	1,466.8	0.0	-1,466.8	
Onetime factors *	Cash flaws from an avating pativities	*2 56.3	*3 <b>-127.8</b>	104.1	*2 Tax pay-off
Shetime factors	Cash flows from operating activities	*2 56.3	*3 <b>-127.8</b>	-184.1	*3 Loss from the transfer of LNG business,
	Cash flows from investing activities	0.0	0.0	0.0	Payment shift
	Free cash flows	56.3	-127.8	-184.1	
Cash flows excluding the	Cash flows from operating activities	69.4	46.9	-22.5	
Memory business and onetime factors *	Cash flows from investing activities	-28.4	-61.2	-32.8	
	Free cash flows	41.0	-14.3	-55.3	

\*This is treated as an index for in-house management only, and the impact of exchange rate changes is treated differently from free cash flows in the Consolidated Statements of Cash Flows. FY2019 Second Quarter Consolidated Business Results

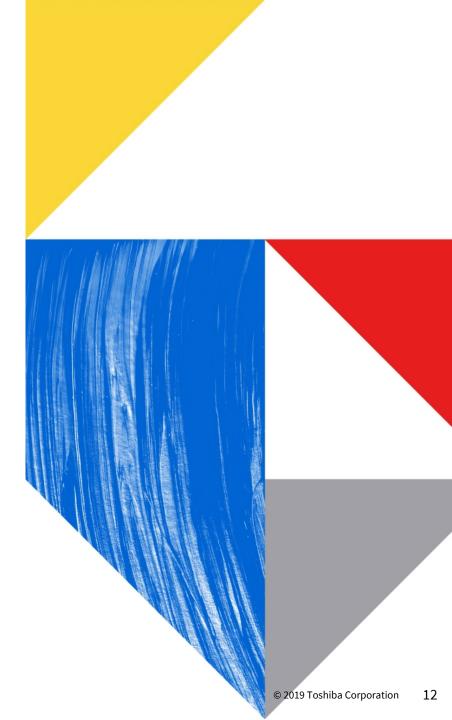
#### **Balance Sheet**

(Yen in billions)





# **Business Results by Segment**



#### FY2019/H1 Consolidated Business Results by Segment

#### YoY increase in operating income and positive, in all business segments

		2018/H1	2019/H1	Difference	growth rate	_
	Net sales	303.1	288.7	-14.4	-5%	
Energy Systems & Solutions	Operating income (loss)	-3.9	10.6	+14.5		
	ROS	-1.3%	3.7%	+5.0%pt		_
	Net sales	298.3	320.3	+22.0	+7%	_
Infrastructure Systems & Solutions	Operating income (loss)	-5.0	10.8	+15.8		
	ROS	-1.7%	3.4%	+5.1%pt		-
	Net sales	269.0	288.7	+19.7	+7%	
Building Solutions	Operating income (loss)	9.8	15.7	+5.9		
	ROS	3.6%	5.4%	+1.8%pt		_
	Net sales	241.0	252.7	+11.7	+5%	
Retail & Printing Solutions	Operating income (loss)	8.0	10.4	+2.4		
	ROS	3.3%	4.1%	+0.8%pt		_
Electronic Devices &	Net sales	472.3	402.0	-70.3	-15%	
	Operating income (loss)	11.1	11.7	+0.6		
Storage Solutions	ROS	2.4%	2.9%	+0.5%pt		_
	Net sales	117.6	140.8	+23.2	+20%	_
Digital Solutions	Operating income (loss)	-1.3	6.1	+7.4		
	ROS	-1.1%	4.3%	+5.4%pt		
Others	Net sales	244.5	164.0	<sup>*1</sup> -80.5	-33%	*1
others	Operating income (loss)	-15.0	-16.3	<sup>*2</sup> -1.3		<sup>*</sup> 2
	Net sales	-167.8	-145.8	+22.0		
Eliminations	Operating income (loss)	3.3	3.1	-0.2		
	Net sales	1,778.0	1,711.4	-66.6	-4%	
Total	Operating income (loss)	7.0	52.1	+45.1		
	ROS	0.4%	3.0%	+2.6%pt		

\*1 Impact of deconsolidation of PC business -79.4
 \*2 Impact of deconsolidation of PC business +4.7

#### Energy Systems & Solutions Results Breakdown

		2018/H1	2019/H1	Difference	growth rate	(Yen in billions
Energy Systems & Solutions	Net sales	303.1	288.7	-14.4	-5%	Impact of exchange rate changes: -2.8
	Operating income (loss)	-3.9	10.6	+14.5	]	Impact of exchange rate changes: -0.1
	ROS	-1.3%	3.7%	+5.0%pt	F	Restructuring: +4.8
	FCF by segmen	t	-102.5			
Nuclear Power Systems	Net sales	61.9	59.3	-2.6	-4%	<ul> <li>Progression of projects to enhance safety measures,</li> <li>Lower sales due to onetime factors in previous year</li> </ul>
	Operating income (loss)	4.1	6.9	+2.8		(7) Settlement of the past projects in overseas
	ROS	6.6%	11.6%	+5.0%pt		
Thermal & Hydro Power Systems	Net sales	137.7	117.0	-20.7	-15%	( <b>a</b> ) Reduction in thermal power construction projects in Japan and in service related projects
	Operating income (loss)	-4.8	-2.8	+2.0		( <b>7</b> ) Reduction of scale in unprofitable projects in Japan, etc.
	ROS	-3.5%	-2.4%	+1.1%pt		<ul> <li>Lower operating income due to lower sales,</li> <li>Deterioration of profitability in overseas projects</li> </ul>
Transmission & Distribution	Net sales	108.3	121.2	+12.9	+12%	(7) Renewable energy business
Systems	Operating income (loss)	1.5	7.8	+6.3		( <b>7</b> ) Higher operating income due to higher sales,
	ROS	1.4%	6.4%	+5.0%pt		Reduction in unprofitable projects
Others	Net sales	-4.8	-8.8	-4.0		
	Operating income (loss)	-4.7	-1.3	+3.4		

• Free cash flows by segment are treated as an index for in-house management only, and the impact of exchange rate changes is treated differently from free cash flows in the Consolidated Statements of Cash Flows.

#### Infrastructure Systems & Solutions Results Breakdown Building Solutions

		2018/H1	2019/H1	Difference	growth rate (Yen in billions)
Infrastructure Systems &	Net sales	298.3	320.3	+22.0	+7% Impact of exchange rate changes: -0.9
Solutions	Operating income (loss)	-5.0	10.8	+15.8	Impact of exchange rate changes: -0.4
	ROS	-1.7%	3.4%	+5.1%pt	Restructuring: +2.4
	FCF by segment		6.1		
Public Infrastructure	Net sales	147.1	170.3	+23.2	+16% ( $\boldsymbol{a}$ ) Expansion of the social systems business
	Operating income (loss)	-4.3	6.2	+10.5	( <b>a</b> ) Uigher exercting income due to higher color
	ROS	-2.9%	3.6%	+6.5%pt	<ul><li>(7) Higher operating income due to higher sales</li></ul>
Railways and Industrial	Net sales	181.0	183.5	+2.5	+1% ( $\mathbf{a}$ ) Expansion of the industrial equipment
Systems	Operating income (loss)	-0.7	4.6	+5.3	Higher operating income due to higher sales,
	ROS	-0.4%	2.5%	+2.9%pt	( <b>7</b> ) Improved profitability due to a changed sales mix
Building Solutions					Impact of exchange rate changes: -5.0
	Net sales	269.0	288.7	+19.7	+7% ( <b>7</b> ) Elevator and escalator (Japan, Overseas), Air conditioning (Japan, Overseas)
					() Lighting
	Operating income (loss)	9.8	15.7	+5.9	Impact of exchange rate changes: -2.0 Restructuring: +1.4
	ROS	3.6%	5.4%	+1.8%pt	<ul><li>(7) Elevator and escalator (Japan, Overseas),</li><li>Lighting, Air conditioning (Japan, Overseas)</li></ul>
	FCF by segment		2.5		

• Free cash flows by segment are treated as an index for in-house management only, and the impact of exchange rate changes is treated differently from free cash flows in the Consolidated Statements of Cash Flows.

#### Electronic Devices & Storage Solutions Results Breakdown

(Yen in billions)

		2018/H1	2019/H1	Difference	growth rate
Electronic Devices &	Net sales	472.3	402.0	-70.3	-15% Impact of exchange rate changes: -1.0
Storage Solutions	Operating income (loss)	11.1	11.7	+0.6	Impact of exchange rate changes: -0.4
	ROS	2.4%	2.9%	+0.5%pt	Restructuring: +8.9
	FCF by segme	nt	-29.2		
Semiconductor <sup>*1</sup>	Net sales	176.4	159.7	-16.7	-9% ( $\mathbf{v}$ ) (D)(S) Slowdown in the Chinese markets
	Operating income (loss)	5.6	8.0	+2.4	( <b>7</b> ) (S) Positive in Q2 operating income due
	ROS	3.2%	5.0%	+1.8%pt	to restructuring
HDDs & Others <sup>*2</sup>	Net sales	295.9	242.3	-53.6	()) (R) Change of sales channels -18%
	Operating income (loss)	5.5	3.7	-1.8	() Restructuring costs -4.9
	ROS	1.9%	1.5%	-0.4%pt	

\*1 Including sales of discrete semiconductors, systems LSIs, and those by NuFlare Technology(NFT).

\*2 Including sales of HDD, Materials & Devices, and resale of memory products etc.

(D): Discrete semiconductors

(S): System LSIs

(H): HDDs

(R): Resale of memory products

• Free cash flows by segment are treated as an index for in-house management only, and the impact of exchange rate changes is treated differently from free cash flows in the Consolidated Statements of Cash Flows.

#### Retail & Printing Solutions Digital Solutions

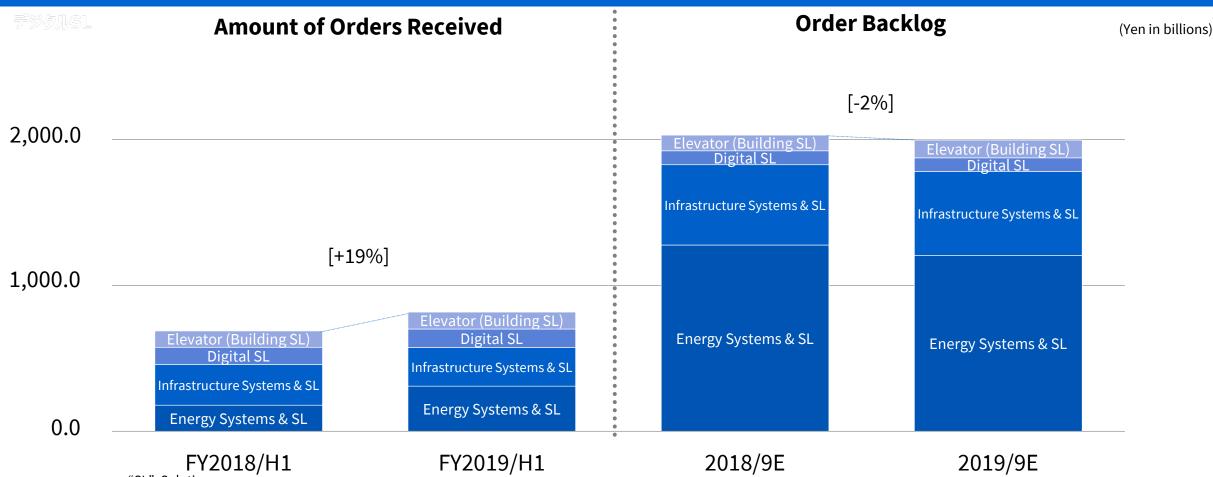
		2018/H1	2019/H1	Difference	growth rate	(Yen in billions)
Retail & Printing Solutions	Net sales	241.0	252.7	+11.7		<ul> <li>Impact of exchange rate changes: -3.3</li> <li>(त) (R)Higher sales in Japan, Lower sales in overseas</li> <li>(↘) (P)Lower sales</li> </ul>
	Operating income (loss)	8.0	10.4	+2.4		Impact of exchange rate changes: -0.3
	ROS	3.3%	4.1%	+0.8%pt		<ul> <li>(R)Higher operating income in Japan, Lower operating income in overseas</li> </ul>
						() (P)Lower operating income
	FCF by segmer	nt	7.2			
						(R):Retail business
						(P):Printing business

		2018/H1	2019/H1	Difference	growth rate
Digital Solutions	Net sales	117.6	140.8	+23.2	Impact of exchange rate changes: $\pm 0.0$
	Net Sales	117.0	140.0	+23.2	+20% ( <b>7</b> ) System-related projects to the public sector and the manufacturing sector
	Operating income (loss)	-1.3	6.1	+7.4	Impact of exchange rate changes: ±0.0 Restructuring: +2.5
	ROS	-1.1%	4.3%	+5.4%pt	( $\triangledown$ ) Higher operating income due to higher sales
	FCF by segmer	nt	-1.5		

• Free cash flows by segment are treated as an index for in-house management only, and the impact of exchange rate changes is treated differently from free cash flows in the Consolidated Statements of Cash Flows.

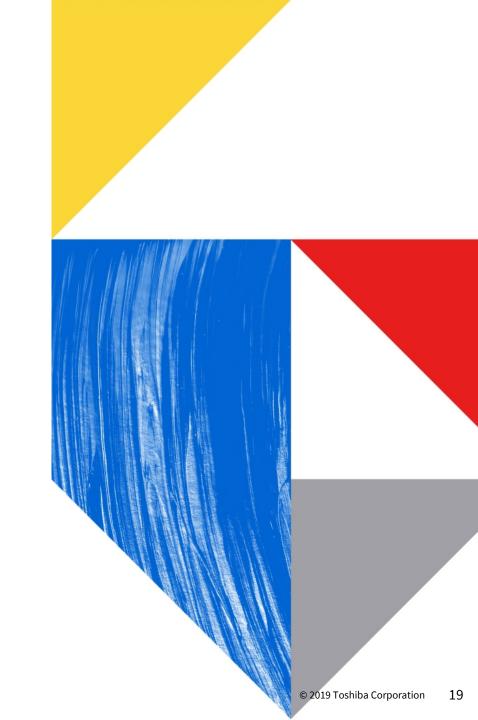
### **Amount of Orders Received, Order Backlog**

#### YoY increased in amount of orders received, Recovery in order backlog YoY level



- "SL": Solutions
- Energy Systems & Solutions order backlog for FY2018/H1 excludes projects that have now been canceled.
- Amount of orders received and Order backlog is a metric for in-house management only, and it differs from remaining performance obligations, which are disclosed in the quarterly securities report (*Shihanki houkokusho*).

# 03 Supplementary Information



#### Shareholder Return (Repurchase of its Own Shares)

#### The maximum total share repurchase plan of 700.0 billion was completed on November 7 as planned

#### [Status of the repurchase of its own shares (Approved by the Board of Directors on November 8, 2018)]

				(Reference)
	2019/3E	2019/6E	2019/9E	2019/11/13
Total number of shares repurchased (shares in thousands)	110,364	140,414	181,751	198,106
Total amount of repurchase price (Yen in billions)	399.8	504.4	640.7	<sup>*1</sup> <b>700.0</b>
Progress rate (Amount base: per up to 700.0 billion yen)	57.1%	72.1%	91.5%	100.0%
Total number of shares issued (shares in thousands)	544,000	521,000	481,000	<sup>*2</sup> <b>455,000</b>
Total number of the Company's Own shares (shares in thousands)	2,735	9,793	11,058	<sup>*3</sup> 1,415

• The Company did not repurchase own shares between July 1, 2019 and July 19, 2019 due to issuance of new shares as stock compensation.

\*1 Total value of shares repurchased is 699,999,651,362 yen.

\*2 Board of Directors resolved on November 12, to cancel a treasury shares of 26,000,000 effective as of November 19, and this number reflects its cancellation.

\*3 Total number of the Company's own shares (i.e. Treasury Shares) is calculated as the difference between the amount of shares held on November 11, and the amount resolved to be canceled on November 19. This is reported for reference only.

## **Equity Earnings (Losses) from Kioxia**

					, , , , , , , , , , , , , , , , , , ,				
		Equity earnings	Impact of PPA	Impact of blackout	Excluding	(Reference	ce) Bit Grow	h and change in ASP Bit Growth	ASP
		(losses)	included	included	special factors			(vs. the previous quarter)	(vs. the previous quarter)
FY2018	Q1 Actual (only in 2018/6)	12.2			12.2	FY2018	Q1 Actual	Increased lower-teens % range	Decreased upper-single digit %
	Q2 Actual	33.0			33.0		Q2 Actual	Increased lower-20% range	Decreased mid-10% range
	Q3 Actual	-37.7	-56.3		18.6		Q3 Actual	Increased lower-teens % range	Decreased mid-20% range
	Q4 Actual	-4.2	-7.4		3.2		Q4 Actual	Decreased mid-single digit %	Decreased mid-20% range
FY2019	Q1 Actual	-38.1	-8.0	-9.6	-20.5	FY2019	Q1 Actual	Increased	Decreased
	Q2 Actual	-23.2	-7.9	-0.1	-15.2	F12019		lower-single digit %	mid-10% range
		23.2	,				Q2 Actual	Increased lower-20% range	Decreased mid-single digit %

(Yen in billions)

#### [Forecast]

Data providated by Kioxia

Toshiba does not receive any information related to forecast of equity earnings (losses) by Kioxia. Going forward, only the actual results of Kioxia will be disclosed in Toshiba's consolidated business results.

→ The FY2019 forecast is disclosed for reference only, which only include the equity earnings (losses) in H1 actual and does not include the forecasted equity earnings (losses) of Kioxia.

• Toshiba is not involved in the management of Kioxia (formerly Toshiba Memory) and cannot comment on its business performance on its behalf. Accordingly, other than the above results, it is not discussed.



# **FY2019 Forecast**



## Overall

	FY2018 Actual	FY2019 Forecast	Difference	vs. previous forecast announced on Aug. 7	(Yen in billions)
Net sales Growth rate	3,693.5	3,440.0	-253.5 -7%	+40.0	
Operating income (loss)	35.4	140.0	+104.6	0.0	
ROS	1.0%	4.1%	+3.1%pt	0.0%pt	
(Reference) The following FY2019 forecast only includes	the equity earnings (	(losses) from Kioxia	a (formerly Toshiba	Memory) in H1 actual, a	nd does not include the forecasted equity earnings (losses).
Income (loss) from continuing operations before income taxes and noncontrolling interests	10.9	-60.0	-70.9	*1 -20.0	*1 Equity in losses from Kioxia in FY2019/Q2 actual: -23.2
Net income (loss)	1,013.3	-152.0	-1,165.3	-20.0	
Free cash flows	1,430.3	-370.0	-1,800.3	*2 +40.0	*2 Improvement of working capital, etc.
	2019/3E Actual	2020/3E Forecast	Difference	vs. previous forecast announced on Aug. 7	
Equity attributable to shareholders of the Company	1,456.7	970.0	-486.7	-20.0	
Shareholders' equity ratio	33.9%	26.9%	-7.0%pt	+0.7%pt	
Net interest-bearing debt Net debt-to-equity ratio	-900.8 -62%	-30.0 -3%	+870.8 +59%pt	-40.0 -4%pt	
Exchange rate(US\$) as of the period-end	111 yen	105 yen	-6 yen	0 yen	

• A negative in the Net interest bearing debt amounts indicates a net cash position, whereby cash and cash equivalents exceeds interest-bearing debt.

#### Impact of converting three non-wholly owned listed subsidiaries into wholly owned subsidiaries

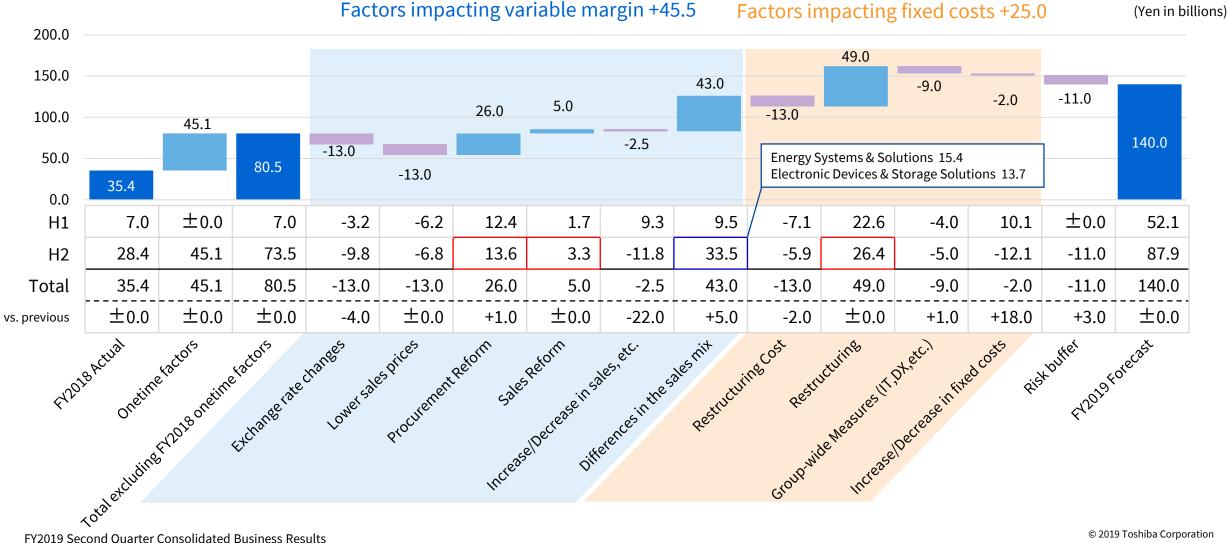
					(Yen in billions)
	FY2019	Impact of Stock	Forecast	vs. FY2018	vs. previous forecast
	Forecast	Acquisition	(after acquisition)		announced on Aug. 7
Net sales	3,440.0	0.0	3,440.0	-253.5	+40.0
Growth rate				-7%	
Operating income (loss)	140.0	0.0	140.0	+104.6	0.0
ROS	4.1%		4.1%	+3.1%pt	0.0%pt
(Reference) The following FY2019 forecast only includes the equit	y earnings (losses) from Kiox	kia (formerly Toshiba Memo	ory) in H1 actual, and does not	t include the forecasted equity	v earnings (losses).
Income (loss) from continuing					
operations before income taxes and	-60.0	0.0	-60.0	-70.9	-20.0
noncontrolling interests					
Net income (loss)	-152.0	0.0	-152.0	-1,165.3	-20.0
Free cash flows	-370.0	0.0	-370.0	-1,800.3	+40.0
	2020/3E Forecast	Impact of Stock Acquisition	Forecast (after acquisition)	vs. FY2018	vs. previous forecast announced on Aug. 7
Equity attributable to shareholders of the Company	970.0	-74.0	896.0	-560.7	-94.0
Shareholders' equity ratio	26.9%		25.2%	-8.7%pt	-1.0%pt
Net interest-bearing debt	-30.0	196.0	166.0	+1,066.8	+156.0
Net debt-to-equity-ratio	-3%		19%	+81%pt	+18%pt

• On November 13, Toshiba announced to acquire all of the non-controlling interest in Toshiba Plant Systems & Services Corporation, Nishishiba Electric Co., Ltd. and NuFlare Technology, Inc.

• A negative in the Net interest bearing debt amounts indicates a net cash position, whereby cash and cash equivalents exceeds interest-bearing debt.

#### **Operating Income (Loss), FY2018 to FY2019 Analysis**

#### No change to the targeted operating income in FY2019 (140.0 billion yen)



### **Forecast by segment**

		FY2018 Actual	FY2019 Forecast	Difference	growth rate	vs. previous forecast announced on Aug. 7
	Net sales	652.7	580.0	-72.7	-11%	0.0
Energy Systems &	Operating income (loss)	-24.0	28.0	+52.0		+4.0
Solutions	ROS	-3.7%	4.8%	+8.5%pt		+0.7%
	Net sales	733.5	720.0	-13.5	-2%	+30.0
Infrastructure	Operating income (loss)	30.3	46.0	+15.7		+5.0
Systems & Solutions	ROS	4.1%	6.4%	+2.3%pt		+0.5%
	Net sales	557.0	590.0	+33.0	+6%	0.0
<b>Building Solutions</b>	Operating income (loss)	16.9	34.0	+17.1		-2.0
	ROS	3.0%	5.8%	+2.8%pt		-0.3%
Datail & Driating	Net sales	485.4	490.0	+4.6	+1%	0.0
Retail & Printing Solutions	Operating income (loss)	20.2	22.0	+1.8		0.0
5010110115	ROS	4.2%	4.5%	+0.3%pt		0.0%
Electronic Devices &	Net sales	933.0	790.0	-143.0	-15%	-50.0
Storage Solutions	Operating income (loss)	12.5	36.0	+23.5		-11.0
Storage Solutions	ROS	1.3%	4.6%	+3.3%pt		-1.0%
	Net sales	253.1	280.0	+26.9	+11%	+10.0
Digital Solutions	Operating income (loss)	8.1	16.0	+7.9		+2.0
	ROS	3.2%	5.7%	+2.5%pt		+0.5%
Others, Eliminations	Net sales	78.8	10.0	-68.8		+40.0
	Operating income (loss)	-28.6	-31.0	-2.4		-1.0
Risk Buffer	Net sales	0.0	-20.0	-20.0		+10.0
	Operating income (loss)	0.0	-11.0	-11.0		+3.0
	Net sales	3,693.5	3,440.0	-253.5	-7%	+40.0
Total	Operating income (loss)	35.4	140.0	+104.6		0.0
	ROS	1.0%	4.1%	+3.1%pt		0.0%

(Yen in billions)

# Appendix

## **Capital Expenditure (Commitment Basis)**

(Yen in billions)

Capital Expenditure (Commitment Basis)	FY2018 Actual	FY2019 Forecast	vs. previous forecast announced on Aug. 7	FY2018/H1 Actual	FY2019/H1 Actual	FY2019/Q2 Actual	Major Items in FY2019/Q2
Energy Systems & Solutions	31.5	20.0	0.0	7.0	4.3	2.0	
Infrastructure Systems & Solutions	18.1	30.0	0.0	5.9	9.8	4.3	
Building Solutions	24.3	21.0	0.0	15.4	9.5	4.6	
Retail & Printing Solutions	7.6	10.0	0.0	3.1	3.5	1.6	
Electronic Devices & Storage Solutions	33.5	35.0	0.0	26.0	24.1	12.9	Expenditure to increase production capacity of Power device semiconductors and nearline HDD
Digital Solutions	2.1	4.0	0.0	0.8	1.3	0.9	
Others	32.1	40.0	0.0	6.4	3.0	0.1	
Total	149.2	160.0	0.0	64.6	55.5	26.4	
Investments and loans	3.5	20.0	0.0				

#### Energy Systems & Solutions Results Breakdown

		FY2018 Actual	FY2019 Forecast	Difference	growth rate	vs. previous forecast announced on Aug. 7
nergy Systems & olutions	Net sales	652.7	580.0	-72.7	-11%	0.0
	Operating income (loss)	-24.0	28.0	+52.0		+4.0
	ROS	-3.7%	4.8%	+8.5%pt		+0.7%pt
Nuclear Power Systems	Net sales	169.1	150.9	-18.2	-11%	-16.1
	Operating income (loss)	15.5	17.0	+1.5		+3.7
	ROS	9.2%	11.3%	+2.1%pt		+3.3%pt
Thermal & Hydro Power Systems	Net sales	279.7	231.9	-47.8	-17%	+4.0
	Operating income (loss)	-12.0	1.2	+13.2		-1.4
	ROS	-4.3%	0.5%	+4.8%pt		-0.6%pt
Transmission & Distribution	Net sales	213.1	215.5	+2.4	+1%	+5.1
Systems	Operating income (loss)	-12.2	13.1	+25.3		0.0
	ROS	-5.7%	6.1%	+11.8%pt		-0.1%pt
Other	Net sales	-9.2	-18.3	-9.1		+7.0
	Operating income (loss)	-15.3	-3.3	+12.0		+1.7

(Yen in billions)

#### Infrastructure Systems & Solutions Results Breakdown Building Solutions

		FY2018 Actual	FY2019 Forecast	Difference	growth rate	vs. previous forecast announced on Aug. 7	(Yen in billio
Infrastructure Systems &	Net sales	733.5	720.0	-13.5	-2%	+30.0	
Solutions	Operating income (loss)	30.3	46.0	+15.7		+5.0	
	ROS	4.1%	6.4%	+2.3%pt		+0.5%pt	
Public Infrastructure	Net sales	409.1	421.9	+12.8	+3%	+15.9	
	Operating income (loss)	27.3	34.5	+7.2		+7.9	
	ROS	6.7%	8.2%	+1.5%pt		+1.6%pt	
Railways and Industrial	Net sales	395.1	387.9	-7.2	-2%	+11.1	
Systems	Operating income (loss)	3.0	11.3	+8.3		-3.4	
	ROS	0.8%	2.9%	+2.1%pt		-1.0%pt	
Building Solutions	Net sales	557.0	590.0	+33.0	+6%	0.0	
	Operating income (loss)	16.9	34.0	+17.1		-2.0	
	ROS	3.0%	5.8%	+2.8%pt		-0.3%pt	
Elevator		217.3	232.1	+14.8	+7%	-2.3	
Lighting	Net sales	144.3	142.2	-2.1	-1%	-4.9	
Air Conditioning		199.3	214.5	+15.2	+8%	+5.5	

#### Electronic Devices & Storage Solutions Results Breakdown

(Yen in billions)

		FY2018 Actual	FY2019 Forecast	Difference	growth rate	vs. previous forecast announced on Aug. 7
Electronic Devices & Storage Solutions	Net sales	933.0	790.0	-143.0	-15%	-50.0
	Operating income (loss)	12.5	36.0	+23.5		-11.0
	ROS	1.3%	4.6%	+3.3%pt		-1.0%pt
Semiconductor*1	Net sales	354.9	320.0	-34.9	-10%	-17.0
	Operating income (loss)	0.2	22.0	+21.8		-7.0
	ROS	0.1%	6.9%	+6.8%pt		-1.7%pt
HDDs & Others*2	Net sales	578.1	470.0	-108.1	-19%	-33.0
	Operating income (loss)	12.3	14.0	+1.7		-4.0
	ROS	2.1%	3.0%	+0.9%pt		-0.6%pt

\*1 Including sales of discrete semiconductors, systems LSIs, and those by NuFlare Technology(NFT).

\*2 Including sales of HDD, Materials & Devices, and resale of memory products.

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